









( )

12

27

AI

11

26

HSIM

10,678  
4,513

91  
1,317

23  
3,773

2,008  
1,803

215

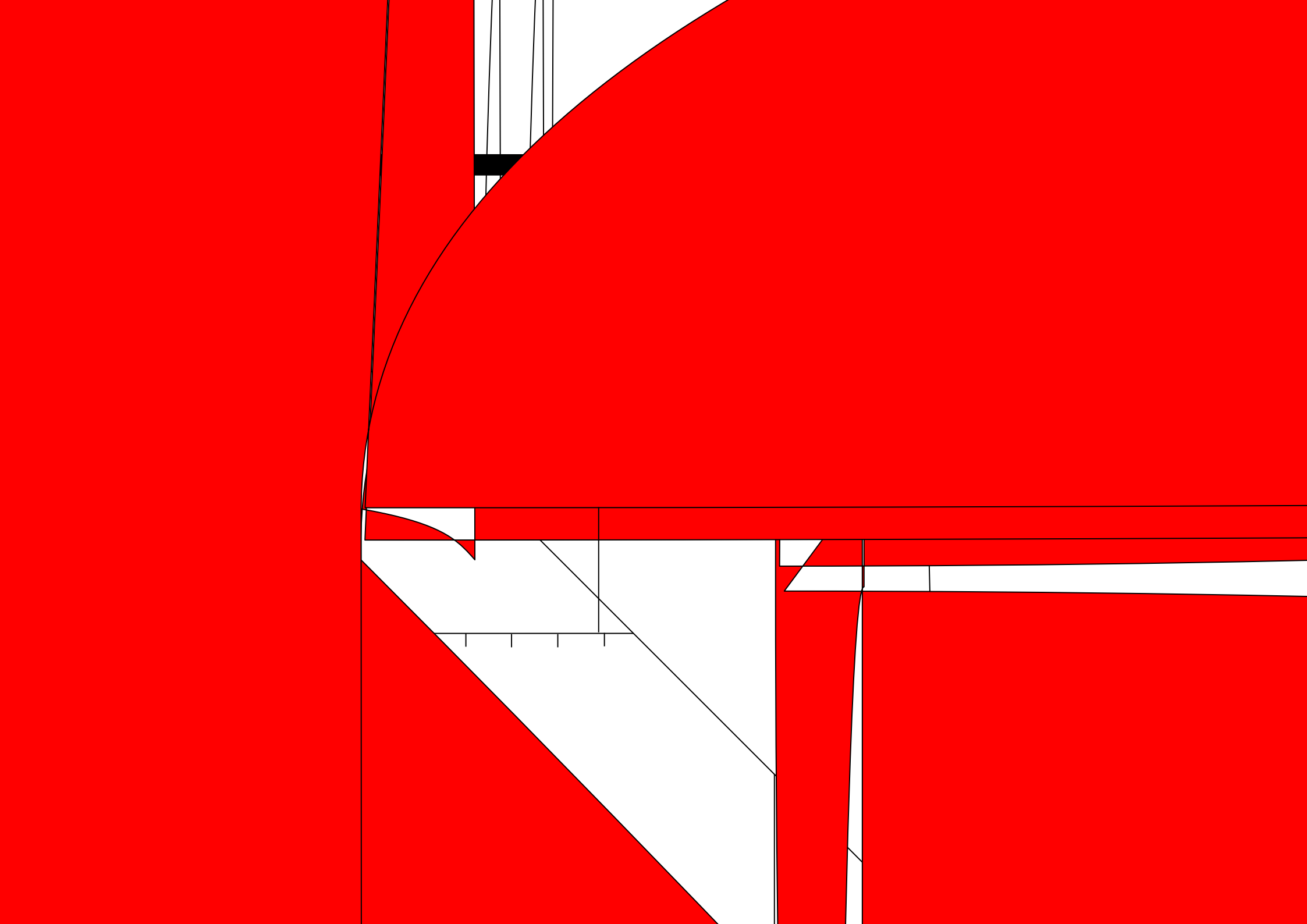
( )

100

10

100

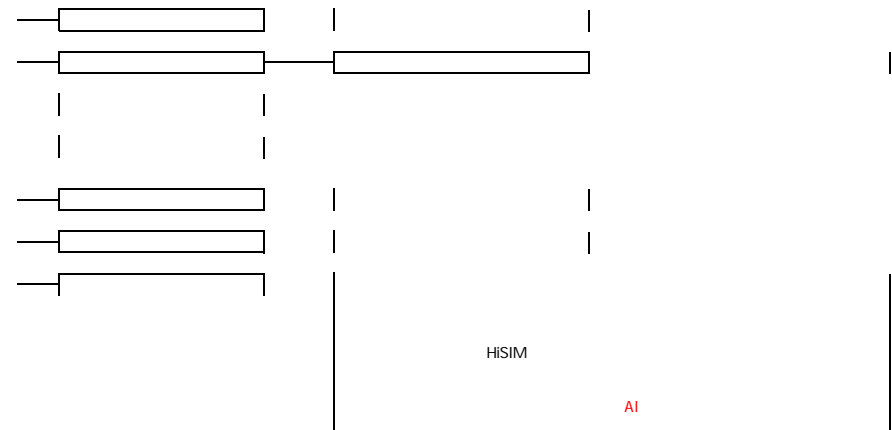
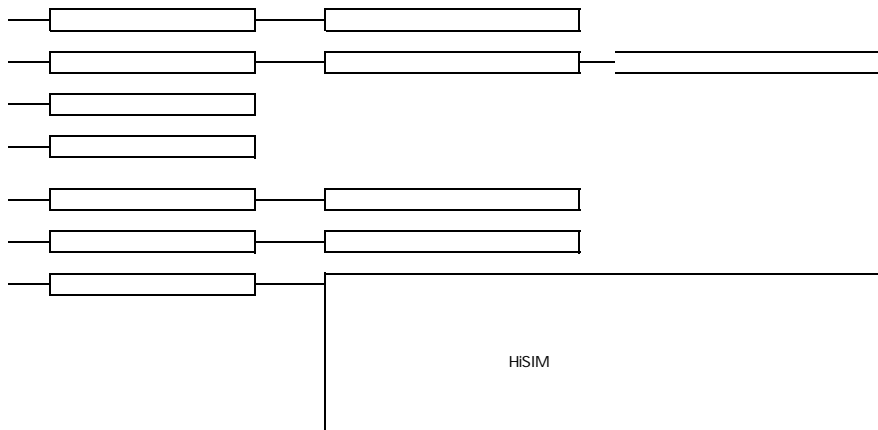
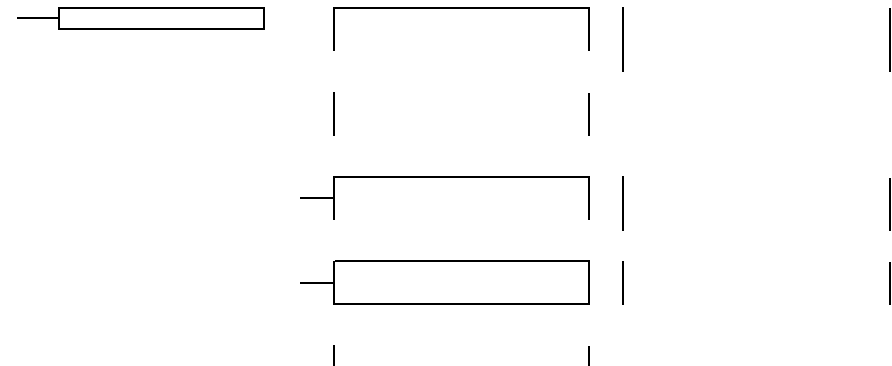
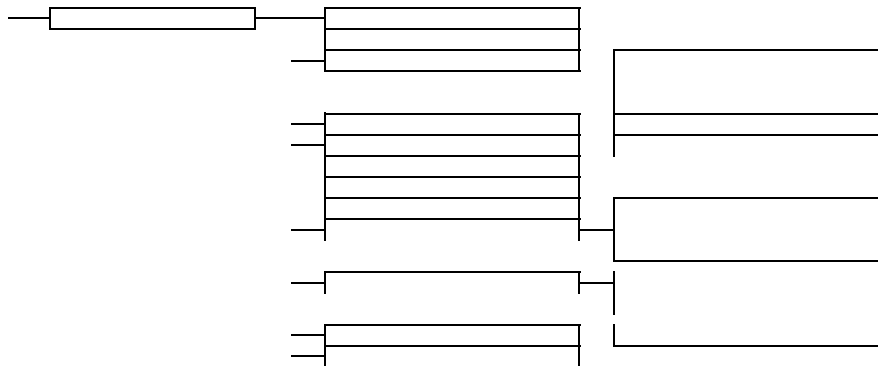
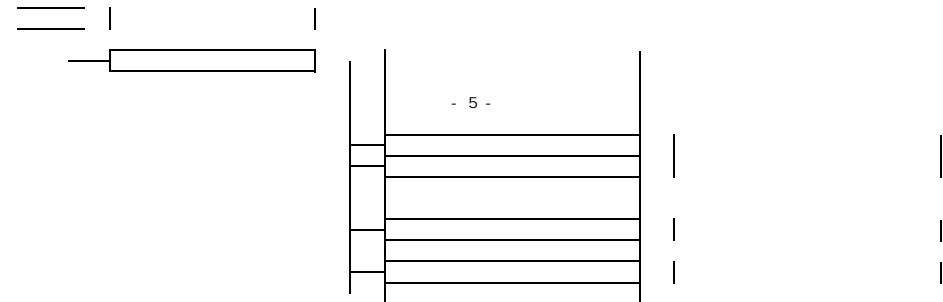
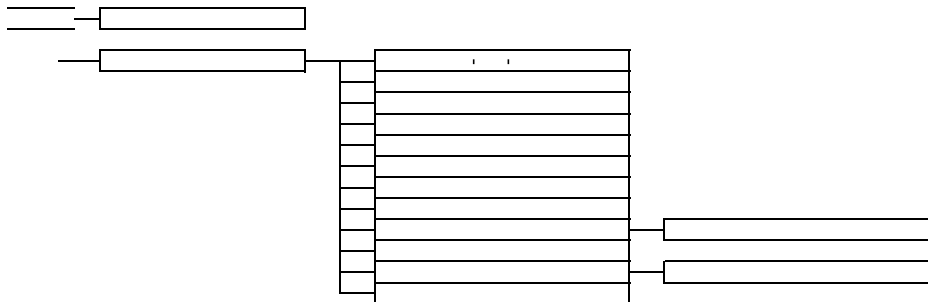
SERU



2 3 31

3 3 31

- 5 -



AI

[Empty box]

100

(RU)

(SGU)

A  
RU SGU

SPLENDOR PLAN 2017

29

10

notivated Key Performance Indicators AKPI® Achievement - IR

10

SDGs

ASU

/  
10

ASU

ASU

Town and Gown Office

10

	81	19	54 15
	43	14	31 12

P. 29

P. 29 30 31

FD

Microsoft Teams  
Power Point



95.9

---

---

---

---

4,383

4,309

85

90

---

---

---

---

---

12

---

10

---

SDGs

NGO

SDGs

NGO

27

30

31

28

29

23

12

,

P. 31, 32

13

TA

Hrodai TA

20

12 21

11 17 18

13

77

22

20

57

16

13

24

(

)

1, 959

3, 771

13

DX 13

---

(VCL) DX

---

(VCL) 11

---

DX 10

DX  
LMS

DX

14  
P. 32

15

11 14 13

)

15

-

250

12 10

HRAKU [

]

HR

---

15

30 (

)

---

311

74

92.6

92

15  
33

24

)

830

2019

18

)

171

2020

P. 32

509

112

19

P. 32 33

38

15

IBI(Internet Based

20

Test)

12

111

899

478

2021

25

21

34

P. 38

17

AO

11

13

13

---

---

---

---

21

10

380

401

FE SDGs

NERPS

---

---

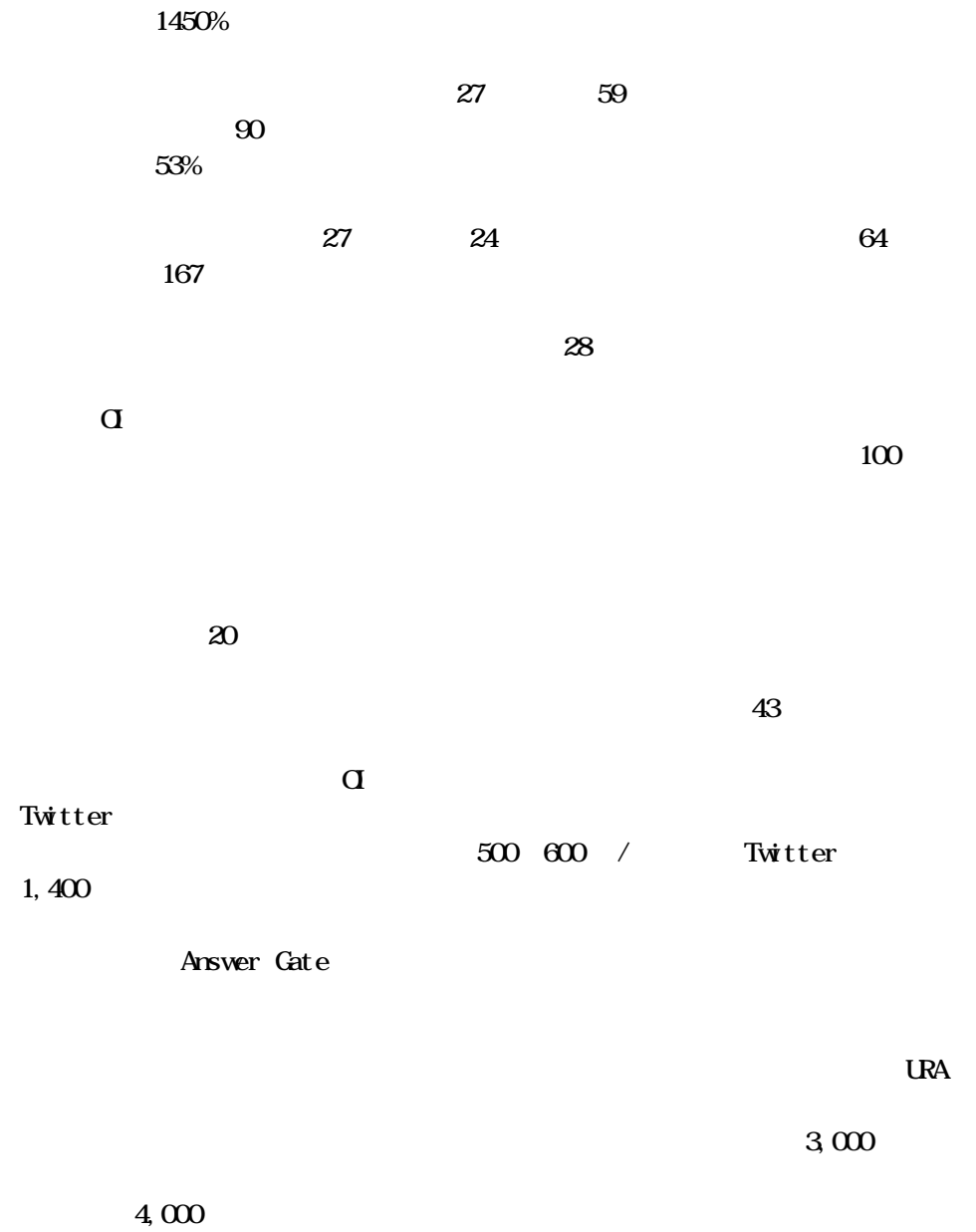
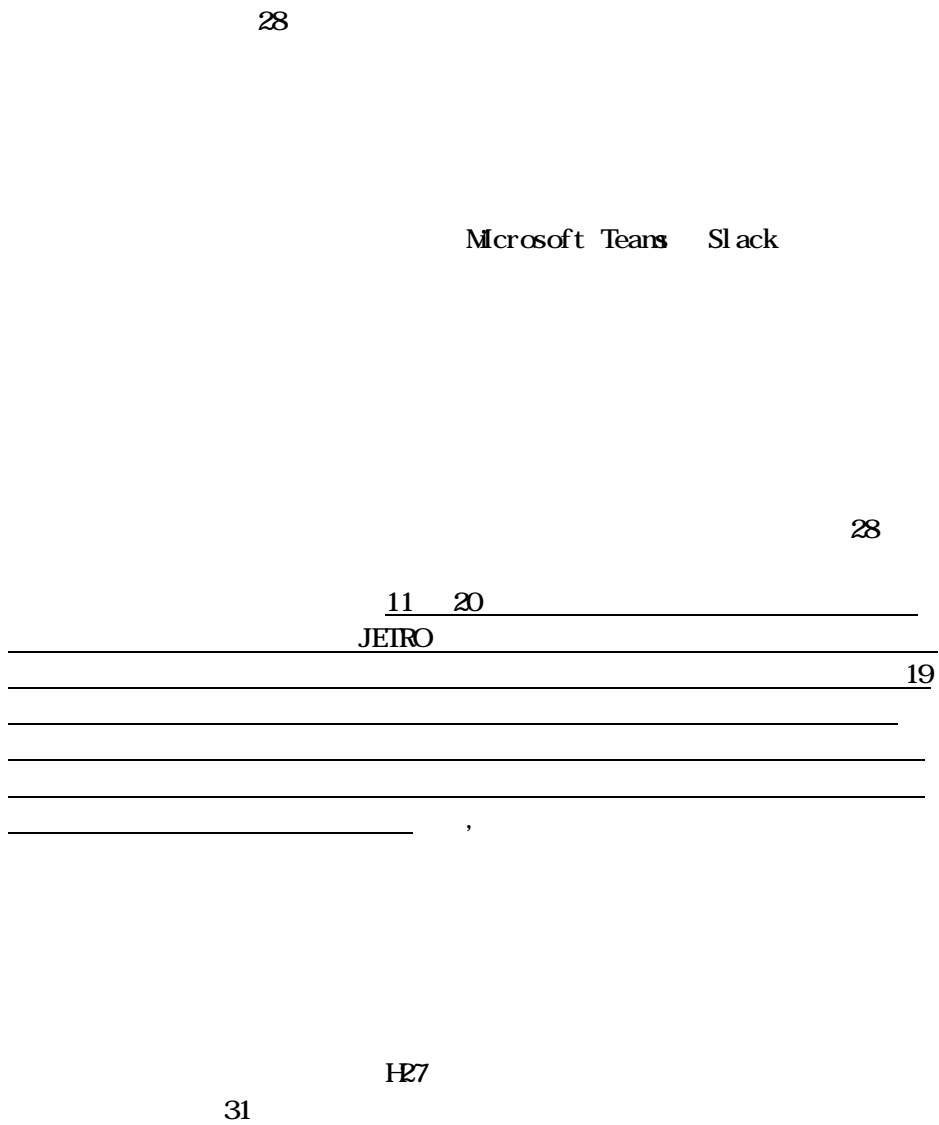
---

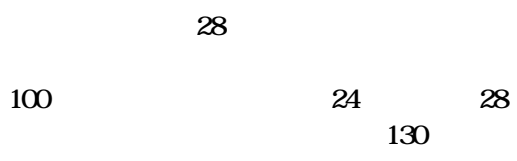
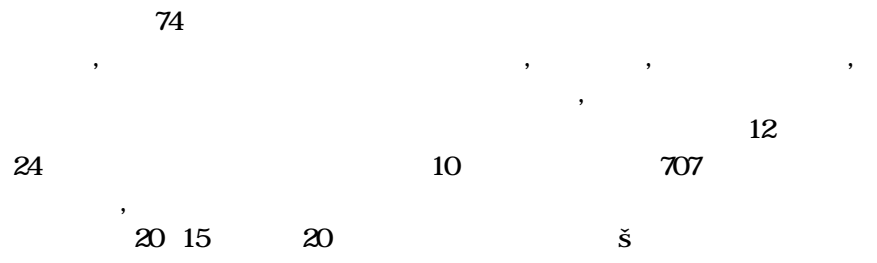
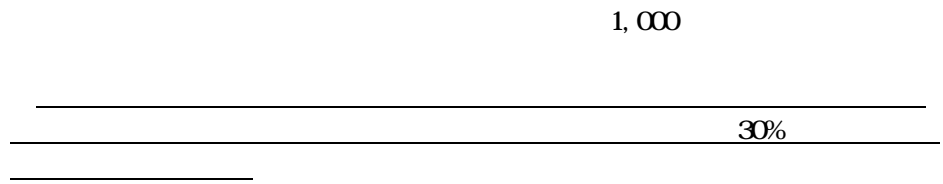
---

NERPS Webinar Series

---

---





28

JST

29

12

17

50

28

28

Penguin Club

2020

1st





15 23  
 50  
 10 2020  
 344  
 10 VR AR  
 30  
 VR  
 12 16

2020  
 70  
 25 12  
 30 31 10  
 28  
 26  
 30  
 10  
 4,000 , 15 ,  
 \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

\_\_\_\_\_ 11

CCC

, 29 60 30

21 20

CCC

CCC

15 11

21 101

62

Town & Gown Office

---

SDGs

---

Town & Gown Office

---

200 10

18

11 19 TCO

HAXTokyo 21

11 27

26

26 x 5.0

---

14	SDGs	50
15	G	
<hr/>		
BEM		BEM-j
	30	
,	P. 35	
START	30	
,	P. 35	
,	P. 35 36	30
30	P. 36	
,	30	
,	P. 36	
,	30	
,	P. 36	
,	P. 36	
,	30	
,	P. 36 37	
	36	
30	28	

24	25	3	
15			27
			35
			37
			142
			37
	VG		
			37



35

1

23

1,300

30

28 10

28

24 365

36

36

IAEA

RANET

39

HMS2

DPC/PDPS

36

19

DPC/PDPS

1

DPC/PDPS

29

TCP

DPC/PDPS

TCP10

DPC/PDPS

DPC/PDPS

CT

18

VG

40

24

VG

16

(IMD) 23  
 WL  
 JSEC2020 64  
 IGS  
 IDEC\_IGS  
 10/24 11/ , 11/14, 12/19 /  
 98 203  
 41 42 43  
 64  
 19 10  
 (SSH) 61  
 GSC 2  
 IDEC  
 41 42 43  
 WL

20 29 17  
 ( )  
 30  
 24 26 47  
 Thailand-Japan Student Science Fair 2020  
 2020  
 TJ-SSF2020  
 ICT 42  
 GIGA  
 100Mbps Gbps  
 Google Classroom  
 Classroom G Suite Google  
 Google Classroom  
 41 42 43

41 42 43

32 IGS

45

I DEC  
21

41 42 43  
16

11

31

41 42 43

42 43

WL

41 42 43

27

22

27

241

34

30

14

27

29

<hr/>	
26	<hr/>
<hr/>	
	27
Nuclear Disaster Management, Community Engagement and Resilience	
10	
	129
<hr/>	
<hr/>	
	27
<hr/>	
	72
<hr/>	
<hr/>	
	27
<hr/>	
	27
29	
	27
<hr/>	
PNA FISH	
<hr/>	
<hr/>	

	27
28	
<hr/>	
35	
<hr/>	
	27
<hr/>	
	27
<hr/>	
	27
<hr/>	
	270
<hr/>	
450	
<hr/>	





33  
10  
Communications  
28  
14%

57  
27  
SCI  
52  
16%  
ACS Nano  
Physical Review X  
58%  
33  
SCI  
Top10%

42  
Gite Score  
CS  
Nature  
Physical Review Letter

12 19  
KEK day  
KEK  
KEK  
J-PARC  
134  
VR  
65

10 34  
71 25  
11  
27  
36 48  
SSH  
43  
VR 16 VR  
VR  
10  
VR  
27  
KEK

( )

27

27

BL-9B

GeSb<sub>2</sub>Te<sub>4</sub>

228 225 ,

27  
83 SCI  
SCI

Gite Score CS 8.2  
IEEE Transactions on  
Biomedical Circuits and Systems (IF: 4.042, CS: 8.20), IEEE Internet

3

of Things Journal  
Factor IF 3.6

IF: 9.936, CS: 12.6

Impact

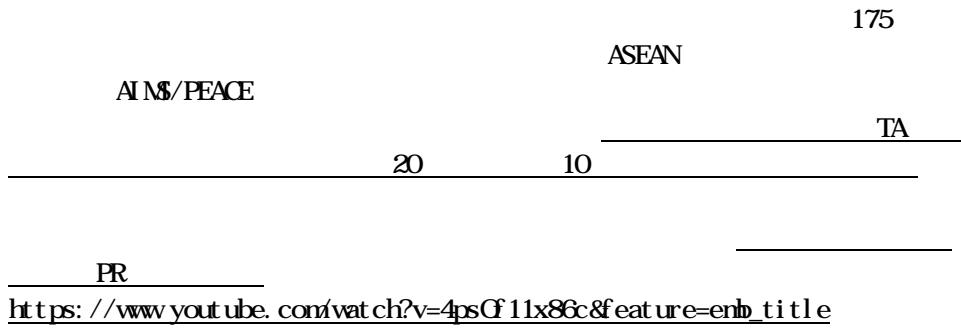
10

---

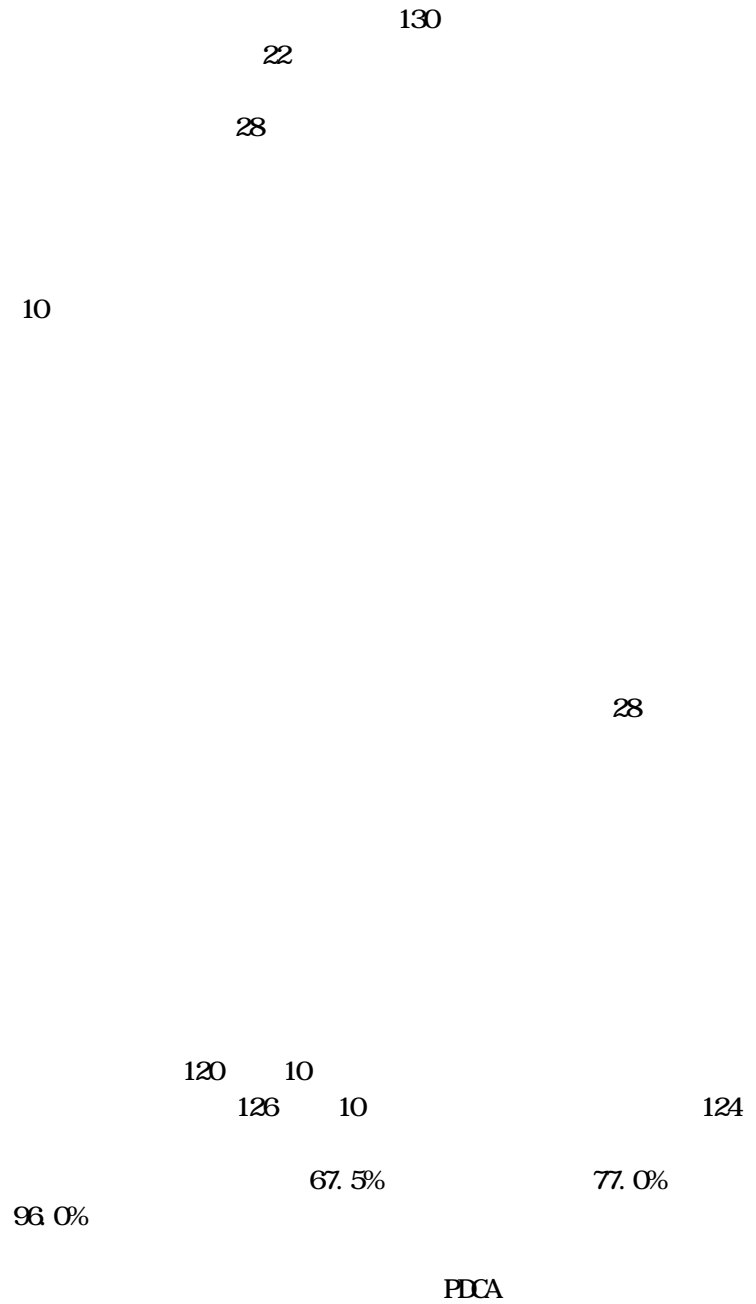
	27		
CMS			
	27		
	,	HB	
	,		
SiC		27	
	27		CMS
27	52		
		10	
<hr/>			12

---

	27	
	30	10
	27	
		33,150
		47,210
		46,394
		2,964
		10,466
		74,661
		214,845
		27
30		12
		,

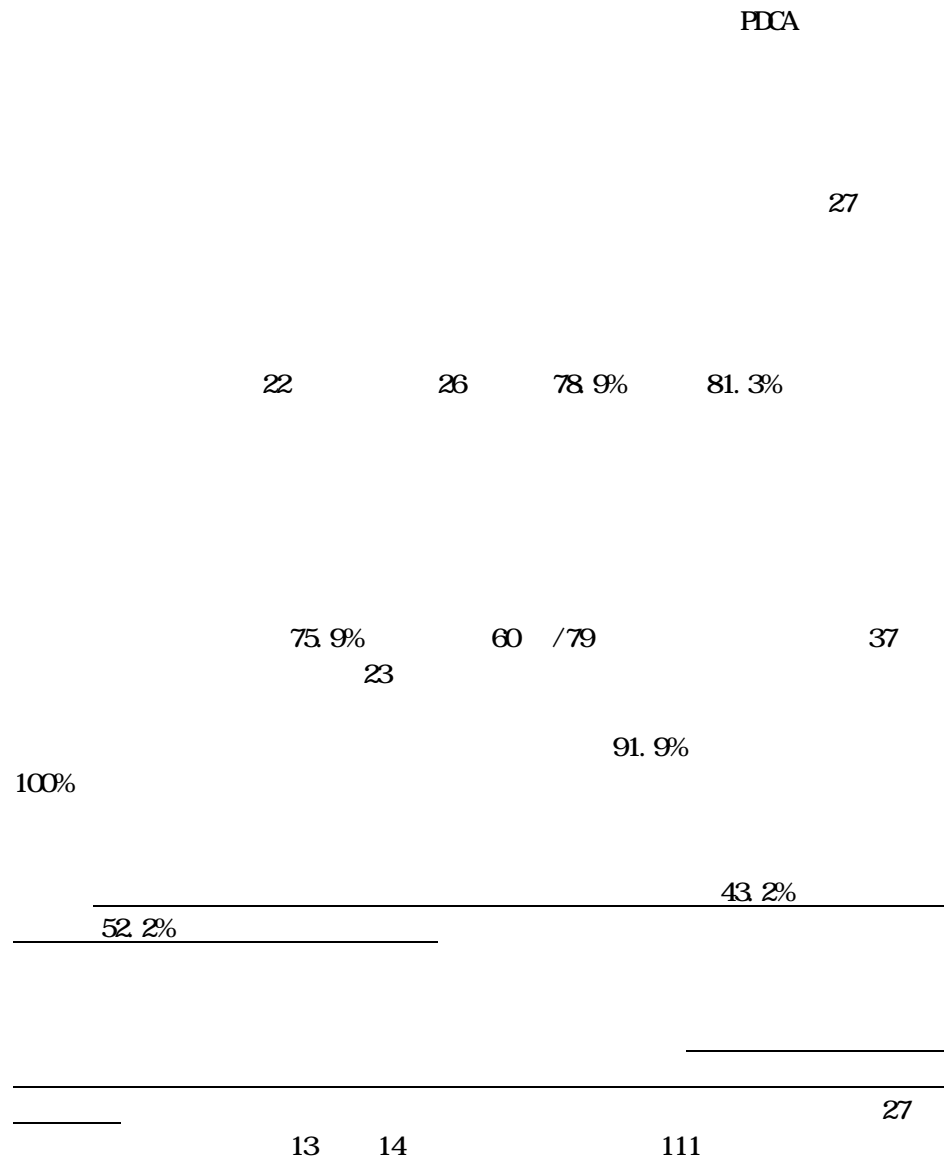


[https://www.youtube.com/watch?v=4psGf1lx86c&feature=emb\\_title](https://www.youtube.com/watch?v=4psGf1lx86c&feature=emb_title)

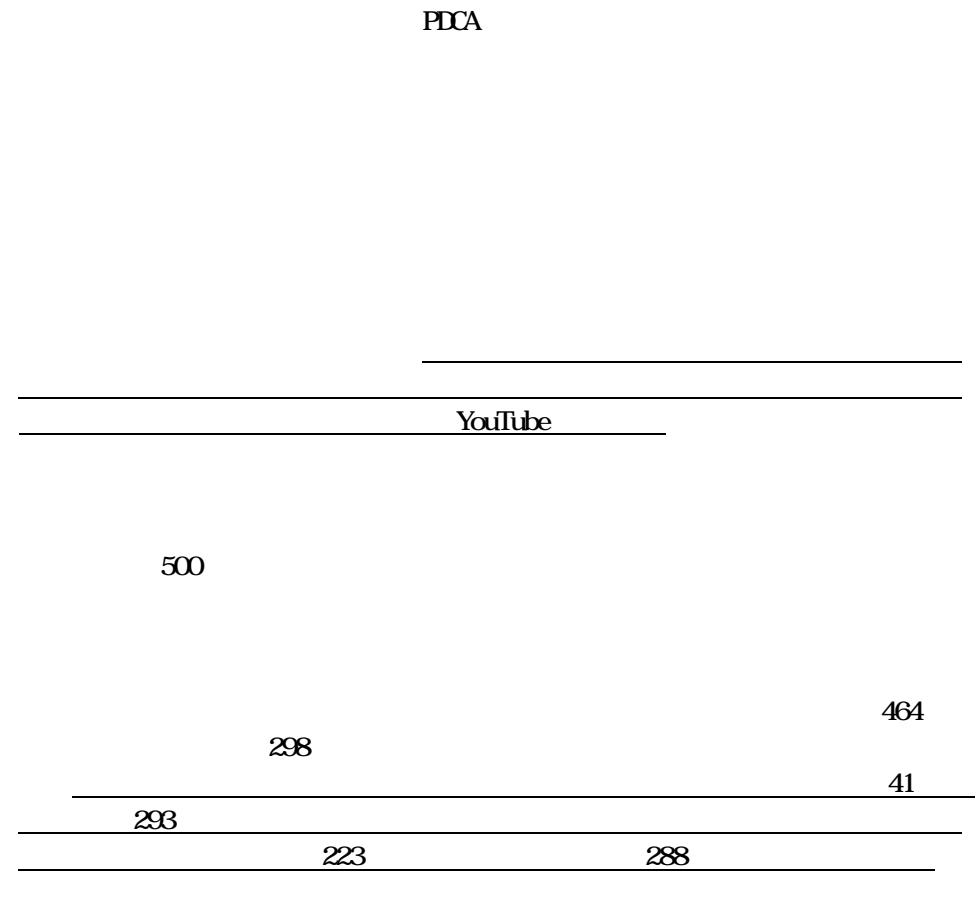


(JST)

PDCA



PDCA



<https://fishlab.hiroshima-u.ac.jp/kyotenka/novie/novie.html>

<https://fishlab.hiroshima-u.ac.jp/yougoshu/network-chugoku-yougo-zentai.html>

<https://fishlab.hiroshima-u.ac.jp/setouchi-iki-nono/setouchi-iki-nono.html>

		( )	
		16	**
		11	**
*		9	3
		464	298

\* : 29 30

\*\*

P. 42 48

P. 49 53

P. 54 57

P. 58 66

	100%
	31
	20 11
	㊄ 823 ㊄ 70 70 10 80 / ㊄
	25 TOEFL BI80
	35 TOEFL BI80

		TOEFL® BT80	TOEIC®	730	16.7	1,826
	/10,924	13.5	1,483	/10,976		
	TOEIC® L&R IP		11			
		7	12			
	Leadership Program	29		TOEIC®		Global Peace
		23	20	34	35	
		19	23			IELTS™
			I, II			
			Really English			
	TOEIC® L&R I	11	10 11	TOEIC® L&R	10	166
		50		27	11	
			11	41		
	DMM			25	18	12
	TOEIC® L&R IP		TOEIC®			
	417		294			183
	NEXT			433		
	103	TOEIC® L&R	67	TOEIC® L&R	600	1,522
	730	500		343		TOEIC® L&R
		1,437				

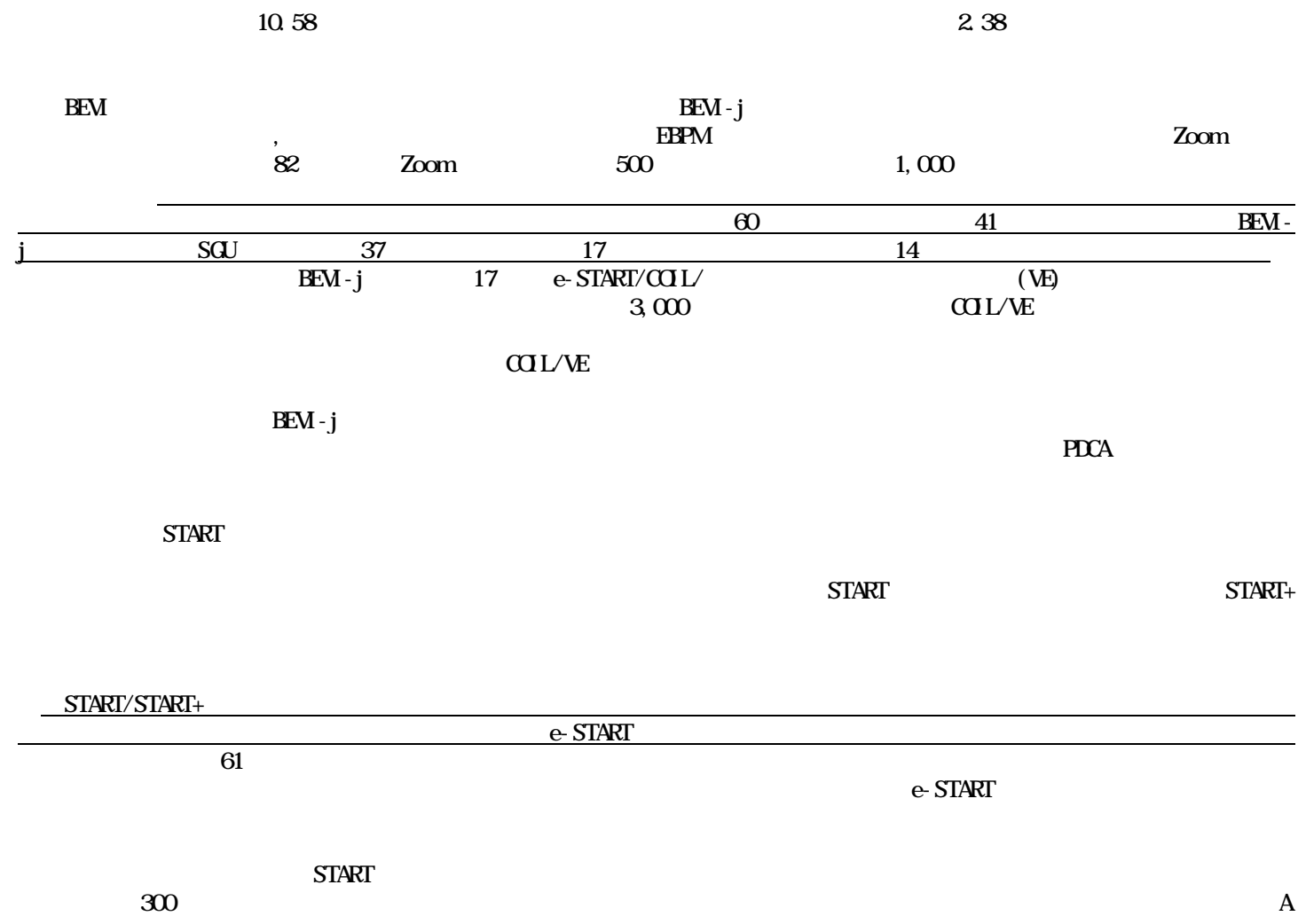






			Skype	COMET			
			Skype		7,132	2,066	
			100			URA	
				1.5	Top	10	
			100			URA	
				25		29	
			Society5.0		10	/	SDGs
						ASU	
				Town	Gown		
					Town and Gown Office		
				ASU			
					AMED		
				URA		URA	
				URA		URA	
							AKPI®

			<p style="text-align: center;">H RAKU Global IT H RAKU Global PF</p> <p>AKPI®</p> <hr/> <p style="text-align: center;">FE SDGs NERFS</p> <hr/>
		100	
			<p style="text-align: right;">12</p> <p style="text-align: center;">START</p>
			<p style="text-align: center;">START</p>



30 10

29

30 16

31

---

---

12

22

171

380

370

10

10

ASU  
/

---

ASU

---

10

---

10

---

ASU

---

---

>

	PEACE	HISA	AIN-HU
			47
	44.3	7.3	
	122		
	62	11	49
	1.8	44.3	44.3
			LEAP
	0.2	7.3	
			30
	30		

				74					FD
		28	387						
		39.2	6,328	/16,146		30%			
		31				28			
				MJT				ID	
								113	MJT
		31			12				
			12						
		11		14.6	2,019	/13,830			
									IR
									AKPI®
									AKPI®
									AKPI®



AKPI®

EKPI®

IR

25.1

2.3

40

31

23

211

17

		(35 )						42
		55						62
								11
								49
								20.4
		2.7						40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40
								28.6
								3.9
								25.1
								2.3
								33
								21.8
								31
								40





50 31	50	
51 20	51 18 8	18

--

	24	18
--	----	----

52	52	
53	53	
54	28	54

--

--	--

) =7H	) =7H	

[Empty box]

44

20

PDCA

89

NK

45

~~Y-CHAR/Y-CHAR~~

45

IR

IR

( 1

)

IR

IR

55

517

435

360

69.6%

75

14.5%



499 104

---



---

RPA

---



---

46  
 , P. 38 39

47  
 , P. 39

48  
 , P. 39 40

49 55  
 26

TCEIC® 800

20  
 TCEIC

31 17.1

49

25

50

15

16 21 17  
 208

16 17

17

PCR

38 22 16

18

49

NPO

10

51  
 , P. 40 41

Achievement - not i vat ed Key

Performance Indicators AKPI®

IR

31

54

10

TV

SDGs

NGO

SDGs

NGO

--

26	
----	--

56	56	
1.5		
57	57	

--

27	
----	--

58	58	

--

	28
--	----

59	59	

[Empty box]

			28		56
31	_____				
	_____				
	30%				
	_____				
	_____				
	_____				
	824		14,758	/	1,792
1.4	744	80			595
		27			
		58			
29	43,341			ESCO	
		26	28		
		75,648			
			59		
	34				
3,740					

( )			
	10	1,137	
29		665	
			1,596
			57
			_____
			_____
			_____
			_____
			1,162
	66,306		
	102	3,110	
	558	15,359	
			_____
			_____
	4,000		84
	21,194		_____

	57		
		29	
			75
	300	30	12
			,
12	17	71,200	_____
,	500,000	,	_____
<hr/>			
[	416,814	846,049	
]			
			57
			28
13,728	80,256	]	

--

29	
----	--

60	60	
	SERU	



	30 31
--	----------

61

[Empty rectangular box]

12

,

P. 31 32

60

20

89

\_\_\_\_\_

NK

\_\_\_\_\_

\_\_\_\_\_

60

31

25

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

290 40

61

SDGs

SNS 62

SNS PR

Facebook 100

1.2 SNS 1.8 Facebook

Facebook 17,655 16,326

Facebook 3,025 1,928

Twitter 15,888 14,748

Twitter 139

LinkedIn 6,100 4,745

62

10 26

63

"News-2-View U News Letter"

Global Education News (GEN)

JSPS

JSPS 10

HU UPDATE 300

46 10

News

EurekaAlert! AlphaGalileo Asia Research

EurekaAlert 19

AlphaGalileo 24

Asia Research News 25

News Week Japan Times

The Guardian

PR 61



--

--

**	**	

--

	34
--	----

67	67	
68	68	
69	69	

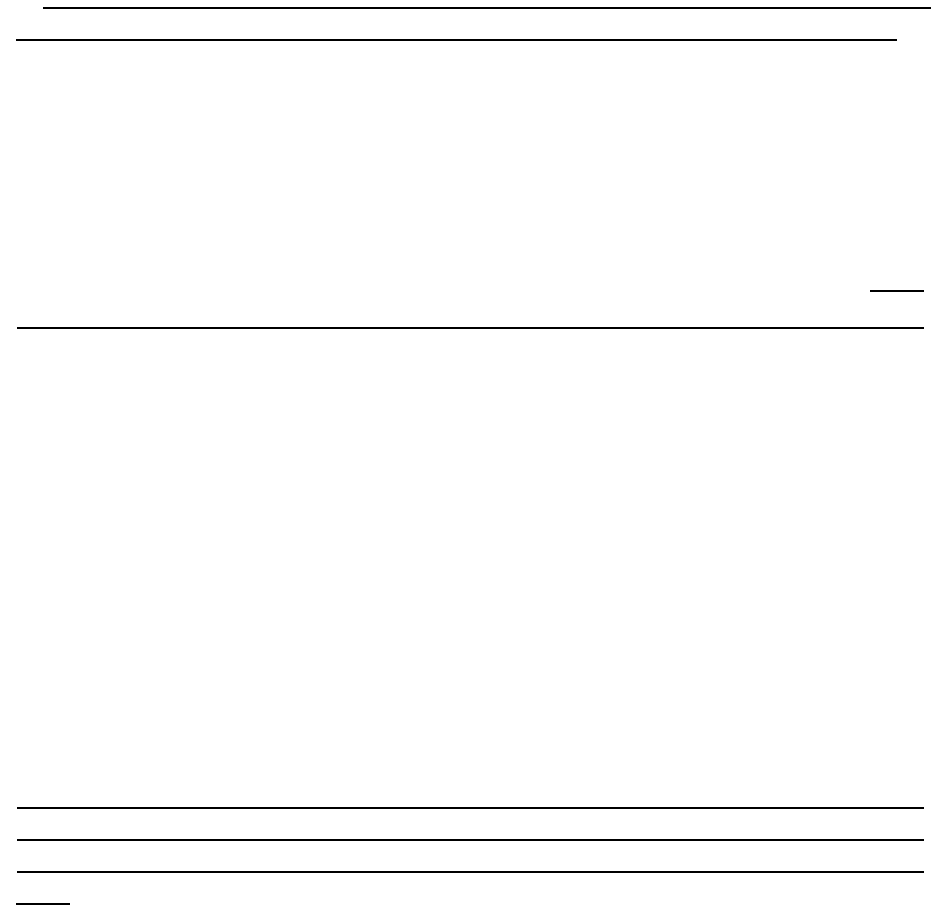
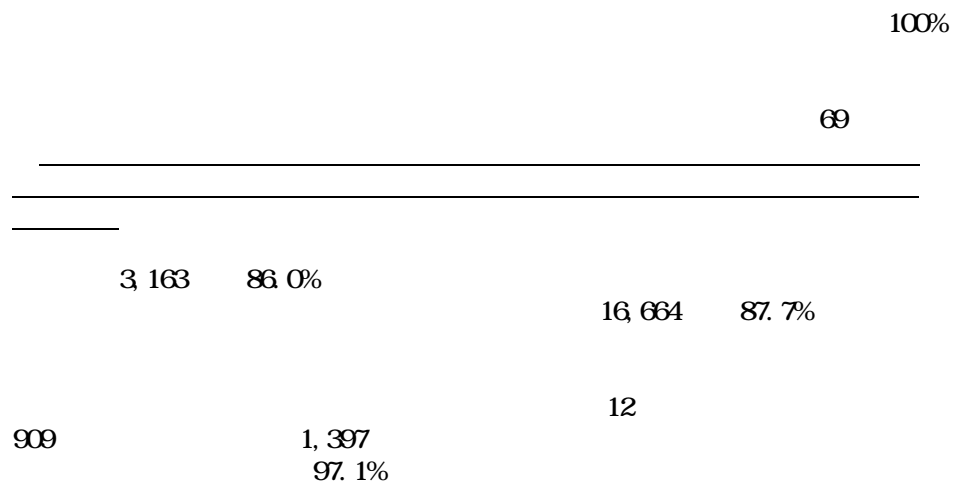


66

Eb9

67





16	10	
10	60	
12	65	

6,631	1,162	23
		10
11	26	
		30

20		
	51	
PCR		
24		
LN8		VD
	W-Fi	

450 /23 24 100

	30
BCP Business Continuity Planning	11

ECMO

ECMO 27

CT

15 16 21 17  
201

PCR

PCR

13

COM D19-PCR  
71

PCR

27

COV

PEACE-PROJECT 2020

17

COM D 19

COV-PEACE-PROJECT

2020

COM D 19

CT

COVID 19	COVID 19	ECMO	ECMO
D			
RNA			
qRT-PCR			
COVID 19			
		1,420	VPN
			( 531
443	83.4%		)
LN5			
		LN5 B69	
LN5	97.1%		22,719
	23,243		
LN5	25,738		19,857
	) [ R1		6,183 (
	1,219		]

--

--



--

--

		1,605,774,724









--

	( )	( )	( )
	490	571	116.5
	120	127	105.8
	610	698	114.4
	550	604	109.8
( )	631	651	103.1
( )	334	361	108.0
( )	303	331	109.2
( )	331	356	107.5
( )	211	232	109.9
	1,810	1,931	106.6
	580	617	106.3
	150	161	107.3
	730	778	106.5
	610	676	110.8
	205	221	107.8
	815	897	110.0
	188	204	108.5
	264	300	113.6
	236	262	111.0
	136	149	109.5
	96	108	112.5
	20	11	55.0
	940	1,034	110.0
	718	734	102.2
	480	498	103.7
	1,198	1,232	102.8
	318	328	103.1
	160	166	103.7
	478	494	103.3

	( )	( )	( )
	228	240	105.2
	88	98	111.3
	316	338	106.9
( )	455	463	101.7
( )	273	284	104.0
( )	( 1) 464	488	105.1
( )	273	291	106.5
( )	( 2)	136	
( )	( 2)	176	
( )	( 2)	145	
	1,465	1,526	104.1
	380	425	111.8
	245	264	107.7
	<b>9,537</b>	<b>10,221</b>	<b>107.1</b>
	257	154	59.9
	163	169	103.6
	2	0	0.0
	422	323	76.5
	449	476	106.0
	2	0	0.0
	451	476	105.5
	340	317	93.2
	152	143	94.0
	( 2)	89	
	( 2)	113	

	( )	( )	( )
( 2)		33	
( 2)		102	
( 2)		18	
( 2)		18	
( 2)		22	
( 2)		8	
		201	
( 2)		44	
( 2)		62	
( 2)		39	
		145	
( 2)		17	
( 2)		36	
( 2)		39	
( 2)		6	
( 2)		11	
		109	
( 2)		37	
( 2)		1	
( 2)		26	
		64	
( 2)		1	
( 2)		10	
( 2)		2	
		13	
( 2)		37	
( 2)		50	
( 2)		63	
( 2)		61	
( 2)		41	
( 2)		39	
( 2)		35	
( 2)		32	
( 2)		34	
		392	

	( )	( )	( )
( 2)		4	
( 2)		6	
( 2)		2	
		12	
( 2)		122	
( 2)		87	
		209	
	<b>1,365</b>	<b>1,259</b>	<b>92.2</b>
	85	46	54.1
	50	54	108.0
	135	100	74.0
	128	53	41.4
	140	55	39.2
	194	207	106.7
	50	41	82.0
	244	248	101.6
( 2)		70	
( 2)		99	
( 2)		204	
( 2)		4	
( 2)		16	
( 2)		19	
		243	
( 2)		12	
( 2)		10	
( 2)		37	
		59	
( 2)		12	
( 2)		30	

	( )	( )	( )
( 2)		32	
( 2)		7	
( 2)		8	
( 2)		9	
		98	
( 2)		8	
( 2)		7	
( 2)		5	
		20	
( 2)		337	
( 2)		9	
( 2)		7	
( 2)		88	
		441	
( 2)		19	
( 2)		30	
( 2)		31	
( 2)		19	
( 2)		19	
( 2)		12	
( 2)		23	
( 2)		19	
( 2)		15	
		187	
( 2)		20	
( 2)		12	
( 2)		9	
		41	
( 2)		4	
( 2)		2	
		6	
( 2)		50	
( 2)		47	
		97	

	( )	( )	( )
	<b>647</b>	<b>456</b>	<b>70.4</b>
	30	24	80.0
	20	18	90.0
	( 2)	21	
	( 2)	27	
	<b>50</b>	<b>42</b>	<b>84.0</b>
	30	23	76.6
	<b>30</b>	<b>23</b>	<b>76.6</b>

	( )	( )	( )
12	384	382	99.4
18	456	427	93.6
12	384	376	97.9
9	360	379	105.2
9	264	254	96.2
6	240	240	100.0
9	360	365	101.3
15	600	603	100.5
15	600	598	99.6
3	80	69	86.2
3	80	80	100.0
	<b>3,808</b>	<b>3,773</b>	<b>99</b>

( 1) ( ) 30 ( )  
 ( 2)

( )

107.1  
92.2  
70.4  
84  
76.6

( )

90

108.0%

10 54.1%

10  
94.8%

11.1

76.5%

10

10

2.10

10

10

82

10

11.1

41.4

11 64

10

30

15

RA

10

